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February 26, 2003

Mr. Terrence Bride
Project Director
Flying J - Mojave Travel Plaza
1104 Country Hills Drive
Ogden, UT-74403

Dear Mr. Bride:

On behalf of the Kern Economic Development Corporation (Kern EDC) we are genuinely excited about the prospect of your new facility at Highway 58 in Mojave. The project's ability to create up to one hundred jobs in an area that clearly needs them, as well as the potential sales tax dollars to help support Kern County communities, is a clear benefit.

Another major benefit to the area is the commitment to assist in the development and provision of infrastructure to the location. Acting as an anchor to site, along with the infrastructure, will allow for a further attraction of a variety of business to consider the site for their own location.

The Kern EDC is the lead agency in Kern County for business attraction, expansion and retention, i.e. job growth. The job growth engine and capital investment is what drives the economy and we look forward to having this facility contribute to the economic vitality of the region.

Please call for any assistance as the project moves forward.

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Patrick J. Colling President/CEO